



(Stock Code: 1635)

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The Company would like to take this opportunity to express its sincere gratitude to Mr. Chow for his contribution and support towards the Company during his terms of office.

By order of the Board
Shanghai Dazhong Public Utilities (Group) Co., Ltd.*
YANG Guoping
Chai 柴 敬

Shanghai, the People's Republic of China
December 31, 2021

At a meeting held on December 31, 2021, the Board of Directors of the Company, consisting of Mr. YANG Guoping, Mr. LIANG Jiaqi, Mr. WANG Baogang and Mr. YANG Weibia; Mr. CHEN Jie, Mr. QU Jia and Mr. JIN Yungang; Mr. LIU Zhongde, Mr. CHEN Jie, Mr. WANG Kaigang, Mr. CHOW Si Li and Mr. LIU Zhongde.

* For identification purposes only.